

Statement on the first three months of 2021

iCombi Pro

re-imagined re-invented





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Key Figures

	1st Quarter 2021	1st Quarter 2020	Change absolute	in m EUR Change in %
Sales revenues by region				
Germany	19.1	21.7	-2.6	-12
Europe (excluding Germany)	71.9	85.3	-13.4	-16
North America	30.9	33.2	-2.3	-7
Latin America	7.3	9.2	-1.9	-20
Asia	29.4	23.2	+6.2	+27
Rest of the world	9.1	8.7	+0.5	+6
Sales revenues abroad (in %)	89	88	+1	-
Sales revenues by product group				
Combi-steamer	149.9	164.4	-14.5	-9
VarioCookingCenter/iVario	17.8	16.9	+0.9	+6
Sales and earnings				
Sales revenues	167.7	181.3	-13.6	-7
Cost of sales	73.8	79.8	-6.0	-8
Gross profit	93.9	101.5	- 7.6	-7
as a percentage of sales revenues	56.0	56.0	+0.0	-
Sales and service expenses	42.5	50.3	-7.8	- 15
Research and development expenses	11.4	11.9	-0.5	-4
General administration expenses	9.7	10.3	-0.6	-6
Earnings before financial result and taxes (EBIT)	32.2	26.0	+6.2	+24
as a percentage of sales revenues	19.2	14.3	+4.9	-
Profit or loss after taxes	24.4	16.7	+7.7	+46
Balance sheet				
Balance sheet total	689.7	680.0	+9.7	+1
Equity	558.4	534.3	+24.1	+5
Equity ratio (in %)	81.0	78.6	+2.4	
Cash flow				
Cash flow from operating activities	13.5	-22.3	+35.8	161
Cash-effective investments	4.0	7.5	-3.5	-47
Free cash flow ¹	9.5	-29.8	+39.4	-132
Number of employees as at 31 Mar	2,174	2,310	-136	-6
Key figures RATIONAL shares				
Earnings per share (in EUR)	2.15	1.47	+0.68	+46
Quarter-end closing price ² (in EUR)	662,50	483.80	+178.70	+37
Market capitalisation ²³	7,532.6	5,500.8	+2,031.8	+37

1 Cash flow from operating activities less investments 2 Xetra 3 As at balance sheet date

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RATIONAL AG: Encouraging business performance in March results in EBIT margin of 19% — another investment push in Wittenheim and U.S.

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Business performance in the first quarter of 2021:

- Sales revenues of 167.7 million euros, down 7% year on year
- Improvement in EBIT and EBIT margin to 32.2 million euros and 19.2% (2020: 14.3%) respectively
- > Faster recovery possible than previously assumed
- > Investments of around 55 million euros expected for 2021

Strong final month for sales revenues and new orders in the first three months

After a business performance at RATIONAL AG as expected in January (sales revenues down 13% on the same month of the previous year) and February (down 22%), sales revenues for the first quarter as a whole benefited from a sharp rise in sales figures in March (up 14%). In March, there was also a positive trend in new orders, which were down 21% in January, 23% in February and up 39% in March (2020: down 32%) compared to the respective month of the previous year.

We see the growing number of customers no longer suffering or suffering less from coronavirus restrictions, the catch-up effect of investment, the in some instances massive stimulus packages and, as the base effect, the fact that March 2020 was the first month to be affected by coronavirus as reasons for this recovery in March. In the first quarter of 2021, the company generated sales revenues totalling 167.7 million euros and was therefore around 7% (currency-adjusted 5%) below the figure for the prior-year quarter (2020: 181.3 million euros).

Sales revenues in Asia grow by 27% compared to Q1 2020 — the other regions are still down year on year

Progress in combating the pandemic varies worldwide. Accordingly, performance in the market regions in the first quarter of 2021 also varied greatly. Asia, which was the first region to be affected by coronavirus in 2020, is displaying a trend towards getting back to normal: quarterly sales revenues here are 27% above the prior-year quarter. This positive development benefited additionally from the good street- and strong partner business. North America, where daily life is also rapidly getting back to normal thanks to an effective vaccination strategy, is now only down by 7%. In Europe (excluding Germany), sales revenues are 16% lower than in the previous year, and 12% lower in Germany. Latin America continues to be heavily affected by the coronavirus crisis with a drop in sales revenues of 20% compared to the same period last year.

iVario growth of 6% — iCombi 9% down year on year

Sales revenues in the iVario product group in the first three months of 2021 were 6% up year on year at 17.8 million euros (2020: 16.9 million euros). The product group benefited in the first three months from last year's market launch in China and North America. Sales revenues in Japan also performed well thanks to strong partner business.

Sales revenues in the iCombi product group in the first three months were 9% down year on year at 149.9 million euros (2020: 164.4 million euros).

The decline in sales revenues just for appliances was relatively low, which underscores the appeal of the new appliance generation. Due to the coronavirus-related restrictions on our customers' business activity, the drop in sales revenues from cleaning products and spare parts was somewhat steeper.

Investment push in Wittenheim and U.S.

In Wittenheim, the production site for iVario appliances, construction of a customer centre, an administration building and a production facility began in mid-April. The total investment volume here is around 25 million euros over the next 24 months.

In addition, RATIONAL is in the process of acquiring a plot of land in the greater Chicago area. In the first step, a customer centre, an administration building and a warehouse are to be erected on a generous plot and will replace the current leased properties from mid-2023. The plot should also offer the option of erecting a production facility in a later step.

RATIONAL anticipates an investment volume of around 55 million euros for 2021 as a whole.

56.0% gross margin in the first quarter of 2021

The gross margin of 56.0% is at the prior-year level (2020: 56.0%). The past fiscal year was still dominated by the conversion of the production processes in Landsberg and Wittenheim due to the roll-out of the new product generations and dealing with the crisis-induced logistical constraints. In the current year, we are benefiting in the production process from improved productivity.

Adjusted for negative currency effects, the gross margin reached around 57%.

The cost of sales was successfully adjusted to the new sales revenue level and at 73.8 million euros was around 8% below the prior-year level (2020: 79.8 million euros). Personnel costs in production, in particular, fell significantly, since RATIONAL managed to achieve considerable savings for auxiliary and temporary staff.

EBIT margin up 4.9 percentage points to 19.2%

EBIT (earnings before financial result and taxes) in the first three months of the current fiscal year was 32.2 million euros, up 24% on the prior-year quarter (2020: 26.0 million euros). The EBIT margin was 19.2% (2020: 14.3%).

The EBIT margin for the previous year came under strong pressure due to the emerging coronavirus crisis, the resulting sudden slump in sales revenues in March and the related uncertainty at a still unchanged cost level. This year's EBIT margin for the first quarter benefited from the above-average drop in operating costs in relation to the decline in sales revenues. The unexpectedly high sales revenues in March alone with a still comparatively low cost base were the main driver for the significantly better than expected EBIT margin.

In total, the operating costs in the first quarter were successfully cut by 12% to 63.6 million euros (2020: 72.5 million euros). The operating costs in sales and service in the first quarter stood at 42.5 million euros (2020: 50.3 million euros) due to a reduction in expenses on trade fairs, travel, personnel costs, and transport and logistics costs of around 15% below the prior-year level. Major reductions in research and development expenses were only consciously made. They fell by 4% to 11.4 million euros (2020: 11.9 million euros). Administration expenses went down by 6% to 9.7 million euros (2020: 10.3 million euros).

In the current year, the currency result of 1.5 million euros had a positive impact on the EBIT margin, while it fell sharply to -2.9 million euros in the prior-year quarter. Adjusted for all currency effects, the EBIT margin after three months was 19.4%.

13.5 million euros in operating cash flow in the first quarter

In the first three months of the current fiscal year, cash flow from operating activities was 13.5 million euros, while cash flow from operating activities in the prior-year quarter was around minus 22.3 million euros. This particular situation in



the previous year was due primarily to low pre-tax earnings and a temporary build-up of inventories in connections with the converting to the new appliance generations. The improvement in the first quarter of 2021 is mainly due to the higher pre-tax earnings in conjunction with lower advance tax payments and a less extensive build-up of inventories.

The cash flow from investing activities includes investments in property, plant and equipment and in intangible assets. In the first three months of the current fiscal year, these investments amounted to 4.0 million euros (2020: 7.5 million euros).

The cash flow from financing activities of -2.9 million euros mainly reflects the repayment of principal and interest in connection with bank loans (-0.8 million euros) and payments for lease liabilities in accordance with IFRS 16 (-2.1 million euros).

2020 dividend back to a payout ratio of around 70%

A high level of liquidity and the resultant independence from capital markets and bank loans, preserving entrepreneurial freedom and a high payout ratio to the shareholders have always been vital for RATIONAL. To continue to maintain this independence and freedom, while returning to a payout ratio of around 70%, the Executive Board and Supervisory Board will propose a dividend of 4.80 euros per share for fiscal year 2020 to the General Meeting of Shareholders on 12 May 2021, which corresponds to a total distribution of 54.6 million euros.

Slight decline in number of employees

As in fiscal year 2020, RATIONAL also pursued a cautious personnel policy in the first three months of 2021. The RATIONAL Group had a total of 2,174 employees worldwide as at the end of March 2021, compared to 2,310 at the same time in the previous year. Around 1,200 people were employed in Germany as at the balance sheet date.

Good first quarter provides slightly positive outlook for the year as a whole

The company published the last forecast on 24 February 2021. The positive development in new orders and sales revenues in March was above the February expectations of RATIONAL and the entire commercial kitchen appliances industry. Since the market environment continues to be volatile, it remains, however, to be seen whether this positive development in new orders and sales revenues lasts or is a case of short-term catch-up effects.

General factors indicating that the recovery among customers will continue are the rising vaccination successes, the spread of tests, the decline in positive cases in more and more regions and the milder summer temperatures. On the industry side, the factors are the in some instances massive financial aid packages, as in the U.S., for example, and the dealers' depleted inventories.

Risks that remain are new virus mutations and further waves of the pandemic that could lead to renewed lockdowns.

The company's management currently still expects growth in sales revenues in the medium single-digit range. Based on the assumption that other markets will benefit sooner or more strongly from catch-up effects among restaurant and communal catering guests and our end customers, sales revenue growth for the fiscal year could turn out to be somewhat better than previously expected.

The risk of supply shortages for electronic components and production stoppages as a result still remains. There is also the risk of rising costs in material procurement. There are already signs of price increases for some raw materials and especially electronic components, as well as rising transport and logistics costs. In addition, operating costs for trade fairs, customer visits and travel will rise again as things continue to get back to normal.

If the positive trend in sales revenues and the favourable cost situation of the first quarter continue and the risks described do not materialise in full, then the EBIT margin will be higher than the previous year.

Statement of Comprehensive Income RATIONAL Group

		in kEUR	
	1st Quarter	1st Quarter	
for the period 1 January – 31 March	2021	2020	
Sales revenues	167,699	181,259	
Cost of sales	-73,798	-79,789	
Gross profit	93,901	101,470	
Sales and service expenses	-42,528	-50,317	
Research and development expenses	-11,370	-11,868	
General administration expenses	-9,683	-10,324	
Other operating income	3,940	4,379	
Other operating expenses	-2,088	-7,362	
Earnings before financial result and taxes (EBIT)	32,172	25,978	
Interest income	53	195	
Interest expenses	-192	-194	
Other financial result	-150	-3,968	
Earnings before taxes (EBT)	31,883	22,011	
Income taxes	-7,493	-5,277	
Profit or loss after taxes	24,390	16,734	
Items that may be reclassified to profit and loss in the future: Differences from currency translation		197	
Other comprehensive income	-1,051	197	
Total comprehensive income	23,339	16,931	
Average number of shares (undiluted/diluted)	11,370,000	11,370,000	
Earnings per share (undiluted/diluted) in euros, based on profit or loss after taxes and the number of shares	2.15	1.47	

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Balance Sheet RATIONAL Group

Assets			in kEUR	
	31 Mar 2021	31 Mar 2020	31 Dec 2020	
Non-current assets	215,058	208,579	217,003	
Intangible assets	6,204	6,963	6,508	
Property, plant and equipment		185,917	194,977	
Other financial assets		1,443	1,145	
Deferred tax assets		13,319	12,514	
Other assets	1,837	937	1,859	
Current assets	474,594	471,391	453,743	
Inventories		84,218	79,285	
Trade accounts receivable	100,833	116,630	98,750	
Other financial assets		90,688	25,928	
Income tax receivables	10,141	4,039	8,279	
Other assets		21,797	10,373	
Cash and cash equivalents	251,284	154,019	231,128	
Total assets	689,652	679,970	670,746	
Equity and liabilities	31.03.2021	31.03.2020	in kEUR 31.12.2020	
Equity	558,430	534,299	535,091	
Equity Subscribed capital	558,430 11,370	534,299 11,370		
Subscribed capital			11,370	
Subscribed capital Capital reserves	11,370	11,370	11,370 28,058	
	11,370 28,058	11,370 28,058	11,370 28,058 500,290	
Subscribed capital Capital reserves Retained earnings	11,370 28,058 524,680	11,370 28,058 501,737	11,370 28,058 500,290 -4,627	
Subscribed capital Capital reserves Retained earnings Other components of equity	11,370 28,058 524,680 -5,678	11,370 28,058 501,737 -6,866	11,370 28,058 500,290 -4,627 34,456	
Subscribed capital Capital reserves Retained earnings Other components of equity Non-current liabilities	11,370 28,058 524,680 -5,678 31,970	11,370 28,058 501,737 -6,866 34,575	11,370 28,058 500,290 -4,627 34,456 6,508	
Subscribed capital Capital reserves Retained earnings Other components of equity Non-current liabilities Pension and similar obligations	11,370 28,058 524,680 -5,678 31,970 6,650	11,370 28,058 501,737 -6,866 34,575 6,218	11,370 28,058 500,290 -4,627 34,456 6,508 9,056	
Subscribed capital Capital reserves Retained earnings Other components of equity Non-current liabilities Pension and similar obligations Other provisions	11,370 28,058 524,680 -5,678 31,970 6,650 9,128	11,370 28,058 501,737 -6,866 34,575 6,218 8,766	11,370 28,058 500,290 -4,627 34,456 6,508 9,056 2,126	
Subscribed capital Capital reserves Retained earnings Other components of equity Non-current liabilities Pension and similar obligations Other provisions Financial debt	11,370 28,058 524,680 5,678 31,970 6,650 9,128 1,771	11,370 28,058 501,737 -6,866 34,575 6,218 8,766 3,269	11,370 28,058 500,290 -4,627 34,456 6,508 9,056 2,126 14,524	
Subscribed capital Capital reserves Retained earnings Other components of equity Non-current liabilities Pension and similar obligations Other provisions Financial debt Other financial liabilities	11,370 28,058 524,680 -5,678 31,970 6,650 9,128 1,771 13,421	11,370 28,058 501,737 -6,866 34,575 6,218 8,766 3,269 14,256	11,370 28,058 500,290 -4,627 34,456 6,508 9,056 2,126 14,524 406	
Subscribed capital Capital reserves Retained earnings Other components of equity Non-current liabilities Pension and similar obligations Other provisions Financial debt Other financial liabilities Deferred tax liabilities Income tax liabilities	11,370 28,058 524,680 -5,678 31,970 6,650 9,128 1,771 13,421 30	11,370 28,058 501,737 -6,866 34,575 6,218 8,766 3,269 14,256 444	11,370 28,058 500,290 -4,627 34,456 6,508 9,056 2,126 14,524 406 497	
Subscribed capital Capital reserves Retained earnings Other components of equity Non-current liabilities Pension and similar obligations Other provisions Financial debt Other financial liabilities Deferred tax liabilities	11,370 28,058 524,680 -5,678 31,970 6,650 9,128 1,771 13,421 30 497	11,370 28,058 501,737 -6,866 34,575 6,218 8,766 3,269 14,256 444 91	11,370 28,058 500,290 -4,627 34,456 6,508 9,056 2,126 14,524 406 497 1,339	
Subscribed capital Capital reserves Retained earnings Other components of equity Non-current liabilities Pension and similar obligations Other provisions Financial debt Other financial liabilities Deferred tax liabilities Income tax liabilities Other liabilities Other liabilities	11,370 28,058 524,680 -5,678 31,970 6,650 9,128 11,371 13,421 30 497 473	11,370 28,058 501,737 -6,866 34,575 6,218 8,766 3,269 14,256 444 91 1,531	11,370 28,058 500,290 -4,627 34,456 6,508 9,056 2,126 14,524 406 497 1,339	
Subscribed capital Capital reserves Retained earnings Other components of equity Non-current liabilities Pension and similar obligations Other provisions Financial debt Other financial liabilities Deferred tax liabilities Income tax liabilities Other liabilities Other liabilities Other provisions	11,370 28,058 524,680 -5,678 31,970 6,650 9,128 1,771 13,421 30 497 473 99,252	11,370 28,058 501,737 -6,866 34,575 6,218 8,766 3,269 14,256 444 91 1,531 111,096	11,370 28,058 500,290 -4,627 34,456 6,508 9,056 2,126 14,524 406 497 1,339 101,199 40,044	
Subscribed capital Capital reserves Retained earnings Other components of equity Non-current liabilities Pension and similar obligations Other provisions Financial debt Other financial liabilities Deferred tax liabilities Income tax liabilities Other liabilities Other liabilities Other provisions Financial debt	11,370 28,058 524,680 -5,678 31,970 6,650 9,128 1,771 13,421 30 497 473 99,252 36,414	11,370 28,058 501,737 -6,866 34,575 6,218 8,766 3,269 14,256 444 91 1,531 111,096 37,928	11,370 28,058 500,290 -4,627 34,456 6,508 9,056 2,126 14,524 406 497 1,339 101,199 40,044 2,550	
Subscribed capital Capital reserves Retained earnings Other components of equity Non-current liabilities Pension and similar obligations Other provisions Financial debt Other financial liabilities Income tax liabilities Income tax liabilities Other liabilities Other provisions Financial debt Current liabilities Other provisions Financial debt Trade accounts payable	11,370 28,058 524,680 -5,678 31,970 6,650 9,128 1,771 13,421 30 497 473 99,252 36,414 2,145	11,370 28,058 501,737 -6,866 34,575 6,218 8,766 3,269 14,256 444 91 1,531 111,096 37,928 3,733	11,370 28,058 500,290 -4,627 34,456 6,508 9,056 2,126 14,524 406 497 1,339 101,199 40,044 2,550 21,154	
Subscribed capital Capital reserves Retained earnings Other components of equity Non-current liabilities Pension and similar obligations Other provisions Financial debt Other financial liabilities Deferred tax liabilities Income tax liabilities Other liabilities Other provisions Financial debt Current liabilities Other provisions Financial debt Trade accounts payable Other financial liabilities	11,370 28,058 524,680 -5,678 31,970 6,650 9,128 1,771 13,421 30 497 473 99,252 36,414 2,145 22,949	11,370 28,058 501,737 -6,866 34,575 6,218 8,766 3,269 14,256 444 91 1,531 111,096 3,733 26,456	535,091 11,370 28,058 500,290 -4,627 34,456 6,508 9,056 2,126 14,524 406 497 1,339 101,199 40,044 2,550 21,154 12,236 7,013	
Subscribed capital Capital reserves Retained earnings Other components of equity Non-current liabilities Pension and similar obligations Other provisions Financial debt Other financial liabilities Deferred tax liabilities Income tax liabilities Other liabilities Other liabilities Other provisions Financial debt Trade accounts payable	11,370 28,058 524,680 -5,678 31,970 6,650 9,128 1,771 13,421 30 497 473 99,252 36,414 2,145 22,949 9,029	11,370 28,058 501,737 -6,866 34,575 6,218 8,766 3,269 14,256 444 91 1,531 111,096 3,7928 3,733 26,456 10,851	11,370 28,058 500,290 -4,627 34,456 6,508 9,056 2,126 14,524 406 497 1,339 101,199 40,044 2,550 21,154	
Subscribed capital Capital reserves Retained earnings Other components of equity Non-current liabilities Pension and similar obligations Other provisions Financial debt Other financial liabilities Income tax liabilities Other liabilities Other provisions Financial debt Current liabilities Other provisions Financial debt Trade accounts payable Other financial liabilities Income tax liabilities Income tax liabilities	11,370 28,058 524,680 -5,678 31,970 6,650 9,128 1,771 13,421 30 497 473 99,252 36,414 2,145 22,949 9,029 5,513	11,370 28,058 501,737 -6,866 34,575 6,218 8,766 3,269 14,256 444 91 1,531 111,096 37,928 3,733 26,456 10,851 10,833	11,370 28,058 500,290 -4,627 34,456 6,508 9,056 2,126 14,524 406 497 1,339 101,199 40,044 2,550 21,154 12,236 7,013	

Cash Flow Statement RATIONAL Group

		in kEUR	
for the period 1 January – 31 March	1st Quarter 2021	1st Quarter 2020	
Earnings before taxes (EBT)	31,883	22,011	
Cash flow from operating activities	13,517	-22,259	
Capital expenditures in intangible assets and property, plant and equipment including proceeds from asset disposals	-3,964	-7,523	
Cash flow from financial investments	12,902	8,274	
Cash flow from investing activities	8,938	751	
Cash flow from financing activities	-2,890	-4,962	
Effects of exchange rate fluctuations in cash and cash equivalents	591	-901	
Change in cash and cash equivalents	20,156	-27,371	
Cash and cash equivalents as at 1 January	231,128	181,390	
Cash and cash equivalents as at 31 March	251,284	154,019	

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in kEUR

Statement of Changes in Equity RATIONAL Group

	Subscribed capital	Capital reserves	Retained earnings	Other components of equit		Total
				Differences from currency translation	Actuarial gains and losses	
Balance as at 1 January 2020	11,370	28,058	485,003	-5,474	-1,589	517,368
Dividend	-	-	-	-	-	-
Profit or loss after taxes		-	16,734	_	_	16,734
Other comprehensive income		-	-	197	-	197
Balance as at 31 March 2020	11,370	28,058	501,737	-5,277	-1,589	534,299
Balance as at 1 January 2021	11,370	28,058	500,290	-3,078	-1,549	535,091
Dividend	-	-	-	-	-	-
Profit or loss after taxes		_	24,390	-	-	24,390
Other comprehensive income		_	-	-1,051	_	-1,051
Balance as at 31 March 2021	11,370	28,058	524,680	-4,129	-1,549	558,430

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Disclaimer

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